



**NOTTINGHAM CITY COUNCIL**  
**EXECUTIVE BOARD**

**Date:** Thursday, 1 June 2017

**Time:** 1.30 pm

**Place:** Ground Floor Committee Room - Loxley House, Station Street, Nottingham,  
NG2 3NG

**Councillors are requested to attend the above meeting to transact the following business**

**Corporate Director for Strategy and Resources**

**Governance Officer:** James Welbourn, Constitutional Services  
**Direct Dial:** 0115 8763288

**AGENDA**

**Pages**

- |          |  |         |
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| <b>1</b> | <b>APOLOGIES FOR ABSENCE</b>   |         |
| <b>2</b> | <b>DECLARATIONS OF INTERESTS</b>   |         |
| <b>3</b> | <b>MINUTES</b><br>Last meeting held on 16 May 2017 (for confirmation)  | 3 - 8   |
| <b>4</b> | <b>BROADMARSH SHOPPING CENTRE AND CAR PARK AND ASSOCIATED MATTERS</b><br>Joint report of the Leader of the Council/Portfolio Holder for Strategic Infrastructure and Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration   | 9 - 20  |
| <b>5</b> | <b>EXCLUSION OF THE PUBLIC</b><br>To consider excluding the public from the meeting during consideration of the remaining item(s) in accordance with Section 100A(4) of the Local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs in the public interest in disclosing the information |         |
| <b>6</b> | <b>BROADMARSH SHOPPING CENTRE AND CAR PARK AND ASSOCIATED MATTERS - EXEMPT APPENDICES</b>  | 21 - 64 |

ALL ITEMS LISTED 'UNDER EXCLUSION OF THE PUBLIC' WILL BE HEARD IN PRIVATE FOR THE REASONS LISTED IN THE AGENDA PAPERS. THEY HAVE BEEN INCLUDED ON THE AGENDA AS NO REPRESENTATIONS AGAINST HEARING THE ITEMS IN PRIVATE WERE RECEIVED

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

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**NOTTINGHAM CITY COUNCIL**

**EXECUTIVE BOARD**

**MINUTES of the meeting held at Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 16 May 2017 from 2.01 pm - 2.11 pm**

**Membership**

Present

Councillor Jon Collins (Chair)  
Councillor Graham Chapman (Vice Chair)  
Councillor Alan Clark  
Councillor Jon Collins (Chair)  
Councillor Sally Longford  
Councillor Dave Trimble (from item 4)  
Councillor Sam Webster

Absent

Councillor David Mellen  
Councillor Toby Neal  
Councillor Jane Urquhart

**Colleagues, partners and others in attendance:**

David Bishop	- Deputy Chief Executive/Corporate Director for Development and Growth
Candida Brudenell	- Corporate Director for Resources and Strategy /Assistant Chief Executive
Ian Curryer	- Chief Executive
Mark Lowe	- Head of Regeneration and Housing Delivery
Alison Michalska	- Corporate Director for Children and Adults
Gordon Thomson	- Director of Waste, Energy and Highways
Adam Volz	- Political Assistant
James Welbourn	- Governance Officer
Rebecca Wilson	- Executive officer to the Leader

**Call-in**

Unless stated otherwise, all decisions are subject to call-in and cannot be implemented until **25 May 2017**.

**1 APOLOGIES FOR ABSENCE**

Councillor David Mellen	-	work commitments
Councillor Toby Neal	-	other Council business
Councillor Jane Urquhart	-	work commitments

## **2 DECLARATIONS OF INTERESTS**

Councillor Alan Clark declared an interest in item 5 as he is a school governor at one of the schools mentioned in the report. This did not preclude him from speaking or voting on this item.

Councillor Sam Webster declared an interest in Item 6 as he is a Board Member of Nottingham City Homes. This did not preclude him from speaking or voting on this item.

## **3 MINUTES**

The minutes of the meeting held on 18 April were agreed as a true record and signed by the Chair.

## **4 TO RENEW AND TENDER A NUMBER OF HIGHWAY AND ELECTRICAL SERVICE AND SUPPLY FRAMEWORK CONTRACTS - KEY DECISION**

The Leader introduced a report on the renewal and tendering of a number of highway and electrical service and supply framework contracts.

The delivery of these works is a key part of the City Council's Commercialism strategy and the in-sourcing of delivery works where it is economically advantageous to do so.

### **RESOLVED to:**

- (1) approve the procurement of replacement Framework Agreements in line with Public Procurement Regulation 2015;**
- (2) delegate authority to the Corporate Director of Commercial and Operations to approve the award of the Framework Agreements in line with the criteria set out within the tender documentation;**
- (3) delegate authority to the Director of Energy, Waste and Highways to call off contracts under the Highways Framework Agreement up to the value of £999,999.**

### **Reasons for decisions**

The Authority adopts a mixed approach to the delivery of highway work which utilises the Council's own skilled workforce and fully supports the City Council's ambitious commercialisation agenda.

Releasing the frameworks in this manner will result in the following advantages;

- A value-for-money delivery model with no fixed financial commitment to use the framework.
- Opportunities for local Small Businesses to tender for the work.
- The potential for a local workforce through indirect supply chain employment

The delivery model has number of additional benefits including:

- Strong links to our corporate value and objectives
- A highly flexible and responsive structure to accommodate short term changes to design programmes.

Other options considered

Not renewing the Network of Highway Frameworks – this would have meant no authorised procurement in place for the provision of goods/services and as such would not be compliant with Nottingham City Council's Financial Regulations and Public Procurement Regulation 2015.

**5 SCHOOL CAPITAL MAINTENANCE GRANT ALLOCATIONS 2017/18 - KEY DECISION**

The Portfolio Holder for Business, Education and Skills introduced a report on school capital maintenance grant allocations for 2017/18.

An amount of £1.474 million has been allocated to improve the condition of school buildings maintained by Nottingham City Council. The fund has been reduced due to there being fewer maintained schools than previously.

**RESOLVED to:**

- (1) accept the allocation by the Department for Education to Nottingham City Council of the School Capital Maintenance funding, totalling £1.474 million to the schemes as set out in Appendix A of the report, noting that £0.174 million is set aside as a contingency fund;**
- (2) approve the funding allocations to schemes as set out in Appendix A of the report, noting that £0.244 million is set aside as a contingency fund;**
- (3) amend the Capital Programme to include the additional £1.474 million received as part of the grant;**
- (4) delegate authority to the Corporate Director for Children and Adults to allocate contingency funding to projects as health and safety or condition issues arise during 2017/18 and to adjust the funding allocation for each scheme once cost information is finalised, subject to value for money being demonstrated and costs being within the overall budget allocated for this programme of works;**
- (5) appoint Nottingham City Council Design Services to design, procure and manage the schemes;**
- (6) approve the procurement of the works through the East Midlands Property Alliance (EMPA) framework – an OJEU (Official Journal of the European Union) compliant framework;**
- (7) delegate authority to the Head of Legal Services to sign contracts with the preferred contractors following procurement exercises to allow schemes to be delivered.**

### Reasons for decisions

The prioritisation of the funding is based on advice received and an extensive review of schools. There are two areas where funding has been prioritised:

- Health and Safety issues likely to impact on children and staff.
- Condition issues likely to impact on the operation of the school.

The balance of the funding for the School Condition grant has been identified as part of the prioritisation process and £0.244 million will be held as a contingency amount to deal with urgent health and safety or condition issues that arise during the financial year 2017/18. Delegating authority to the Corporate Director for Children and Adults to approve these schemes enables a swift response to urgent issues as they arise.

### Other options considered

Consideration was given to combine the Condition funding and the Basic Need funding. If combined this funding could be used to address the shortfall in school places across the city.

Consideration was also given to amalgamating the Condition grant with broader City Council capital funding.

Both of these options were rejected as they would leave schools at risk of closure through health and safety or condition issues. It would also mean that school buildings would continue to deteriorate, increasing the risk of forced closure for emergency repairs.

## **6 REDEVELOPMENT OF KNIGHTS CLOSE, TOP VALLEY - KEY DECISION**

In the absence of the Portfolio Holder for Planning, Housing and Heritage, the Portfolio Holder for Energy and Sustainability introduced the report on the redevelopment of Knights Close.

The report proposes the decommissioning, demolition and redevelopment of Knights Close, supporting the Council Plan pledge to build 2500 new homes that Nottingham residents can afford to rent or buy.

There has been widespread consultation, and the affected tenants in the area were the first to be told.

### **RESOLVED to:**

- (1) approve the budget for the project as detailed in the exempt appendix and the outline scheme proposals;**
- (2) approve the decommissioning and rehousing process for tenants, noting that the funding for homeloss payments and security of the building is to come from the Housing Revenue Account;**

- (3) approve the process for obtaining vacant possession of the two occupied Housing Revenue Account commercial units, noting that the funding for any payments required will come from the Housing Revenue Account;**
- (4) approve Nottingham City Homes (NCH) to appoint a contractor to demolish the site and redevelop it on the Council's behalf, subject to tenders being returned within the financial envelope outlined;**
- (5) delegate authority to the Director of Strategic Assets and Property to agree terms with the affected business tenants.**

#### Reasons for decisions

The redevelopment of Knights Close will provide high quality housing and associated infrastructure, together with a local convenience store. The new community will actively regenerate the neighbourhood.

Approval has allowed the contractor to be appointed, and the indicative architectural drawings to be further developed for submission to planning. The development will create a better connected and safer neighbourhood by improving the quality of the built environment.

The Council has accumulated an increasing amount of Right to Buy Replacement Receipts which can be used to meet up to 30% of the cost of developing new Council housing. If this funding is not spent within a certain period it will have to be repaid with interest. This development will be eligible for this funding for all units that are additional to the replacements for the existing units.

#### Other options considered

The option of converting the shop units into flats was considered feasible and would have been eligible for Right To Buy Replacement Receipts funding but was rejected as insufficiently transformational, since the retention of the existing structure would prolong the life of the block but leave the surrounding environment largely unchanged.

The option of converting the shop units into workshops was considered. Although this would have the potential to generate employment, it was rejected as being financially unviable: the cost of development would be much higher than the potential income and it would be unlikely to attract external funding. In addition, it would do little to improve the local environment and could even reduce the quality of life of the residents living above.

Potential new development sites are reviewed strategically between Regeneration, Property, Urban Design, Planning and Nottingham City Homes. This site was selected above others as this project will regenerate the area, the buildings were nearing the end of their economic life and had high void levels, and the large site area allows for a significant net gain of units for family housing.

## **7 FUTURE MEETING DATES**

**RESOLVED to meet on the following Tuesdays (unless specified otherwise) at 2pm in 2017/18):**

**2017**

**Thursday 1 June (1:30pm)**

**20 June**

**18 July**

**19 September**

**17 October**

**21 November**

**19 December**

**2018**

**16 January**

**20 February**

**20 March**

**17 April**

**8 EXCLUSION OF THE PUBLIC**

**RESOLVED to exclude the public from the meeting during consideration of the remaining item(s) in accordance with Section 100A(4) of the Local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs in the public interest in disclosing the information.**

**9 REDEVELOPMENT OF KNIGHTS CLOSE, TOP VALLEY - EXEMPT APPENDIX**

The Board considered the exempt appendix to the Portfolio Holder for Planning, Housing and Heritage's report.

**RESOLVED to note the information contained within the exempt appendix.**

**Reasons for decision**

As detailed in minute 6.

**Other options considered**

As detailed in minute 6.



**EXECUTIVE BOARD – 1st June 2017** Agenda Item 4

<b>Subject:</b>	Broadmarsh Shopping Centre and Car Park and associated matters
<b>Corporate Director(s)/Director(s):</b>	David Bishop, Deputy Chief Executive/Corporate Director of Development and Growth Chris Deas, Director of Major Projects
<b>Portfolio Holder(s):</b>	Councillor Jon Collins, Leader of the Council/Portfolio Holder for Strategic Infrastructure Councillor Graham Chapman, Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration
<b>Report author and contact details:</b>	David Bishop, Deputy Chief Executive/Corporate Director of Development and Growth Email: <a href="mailto:david.bishop@nottinghamcity.gov.uk">david.bishop@nottinghamcity.gov.uk</a> Tel: 0115 87 63758
<b>Subject to call-in:</b>	<input checked="" type="checkbox"/> Yes
<b>Key Decision:</b>	<input checked="" type="checkbox"/> Yes
<b>Criteria for Key Decision:</b>	
(a)	<input checked="" type="checkbox"/> Expenditure <input type="checkbox"/> Income <input type="checkbox"/> Savings of £1,000,000 or more taking account of the overall impact of the decision
<b>and/or</b>	
(b)	Significant impact on communities living or working in two or more wards in the City <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Type of expenditure:</b>	<input type="checkbox"/> Revenue <input checked="" type="checkbox"/> Capital
<b>Total value of the decision:</b>	See exempt appendix
<b>Wards affected:</b>	All
<b>Date of consultation with Portfolio Holder(s):</b>	
<b>Relevant Council Plan Key Theme:</b>	
Strategic Regeneration and Development	<input checked="" type="checkbox"/>
Schools	<input type="checkbox"/>
Planning and Housing	<input checked="" type="checkbox"/>
Community Services	<input type="checkbox"/>
Energy, Sustainability and Customer	<input type="checkbox"/>
Jobs, Growth and Transport	<input checked="" type="checkbox"/>
Adults, Health and Community Sector	<input type="checkbox"/>
Children, Early Intervention and Early Years	<input type="checkbox"/>
Leisure and Culture	<input checked="" type="checkbox"/>
Resources and Neighbourhood Regeneration	<input checked="" type="checkbox"/>
<b>Summary of issues (including benefits to citizens/service users):</b>	
<p>Intu, in partnership with the Council, are making good progress towards delivering a major redevelopment of the Broadmarsh Shopping Centre, with full construction commencement anticipated at the end of the year. In parallel the Council is bringing forward significant schemes for the Broadmarsh Car Park, Bus Station, surrounding roadspace, and public realm, as part of its comprehensive plan for transformation of the Southern City Centre. This report seeks approval to all the necessary decisions at this stage to enable these projects to successfully progress.</p>	

**Exempt information:**

Appendices to this report are exempt from publication under paragraphs 3 and 5 of Schedule 12A to the Local Government Act 1972 because they contain information relating to contract values and legally privileged advice and, having regard to all the circumstances, the public interest in maintaining the exemption outweighs the public interest in disclosing the information because of commercial considerations and the legally privileged advice concerning legal matters which the decision maker is entitled to consider without the Council's position being affected and or prejudiced simply by the consideration of those issues.

**Recommendation(s):**

- 1 To note the latest financial analysis for the Broadmarsh Shopping Centre scheme and endorse the continued development of the scheme to full design and tender, incurring the costs identified, all contained in Appendix F, with the expectation of a further comprehensive report prior to full approval later this year.
- 2 To approve the progression of shopping centre enabling works at risk via intu's contractors, with a Council contribution as shown in Appendix F, and approve the revised agreement for lease and capital contribution for key Tanners Walk units as outlined in Appendix G, subject to the Council making clear to intu that this does not mean that unconditionality has been achieved on the main development agreement (see 2.5 below).
- 3 To note the latest financial projection and scope of the Broadmarsh Car Park replacement scheme (see para 2.10) as laid out in Appendix H, and to endorse the continued design development of this option to enable receipt of formal tenders for the works, incurring the fees identified. A further comprehensive report will be presented prior to final approval later this year.
- 4 To endorse the Road Network improvements and Communication measures being taken to mitigate disruption to the travelling public, as laid out in Appendices B and C
- 5 To approve the draft Heads of Terms attached as Appendix K and ensuing legal document, for further negotiation with intu, to address additional risks arising from rebuilding rather than refurbishing the Car Park, and delegate authority to the Deputy Chief Executive/Corporate Director of Development and Growth, in consultation with the Leader/Portfolio Holder for Strategic Infrastructure, Director of Major Projects and Director of Legal Services, to finalise these documents.
- 6 To approve the decant of the existing car park and progression of car park demolition works in accordance with the recommendations contained in Appendix A, subject to satisfactory progress with road network preparation, communication strategy implementation, temporary car parks and bus facilities as laid out in Appendices B and C. Full demolition not to be committed until the Legal Agreement identified in Appendix K is executed
- 7 To endorse the temporary car parking and bus stop proposals, together with the arrangements for affected staff car parking as laid out in Appendix B.
- 8 To endorse the resourcing of the above works in the manner laid out in Appendix J
- 9 To approve the use of the consultant team 'described' in Appendix E for these works.
- 10 To approve the proposals identified in Appendix G.

## **1 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)**

- 1.1 For some time, as part of its wider Growth Plan, the Council has been aiming to achieve a comprehensive regeneration of the Southern City Centre, to maximise the positive economic impact on the local economy, bringing new jobs and greater prosperity to the City. Following on from the completion of the Transport Hub at the railway station, the new Tram Lines arriving there, transformation of Station Street, and more public/private investment in Carrington Street, the next major phase of progress is imminent.
- 1.2 Proposals for a new Skills Hub and transformation of the Castle are progressing well, but the next major projects to commence look set to be the transformation of the Broadmarsh Car Park/Bus Station starting this summer, the Shopping Centre at the end of the year, and the continued changes to roadspace and public realm around them in parallel.
- 1.3 In combination the positive impact of these measures (total investment £250m) is forecast to be a very significant return for the local economy – 3000 jobs, £10 billion GVA uplift over 10 years, circa 3 million new visitors per year, with restored city centre profile and reputation.
- 1.4 At the centre of these ambitious plans, the shopping centre and car park schemes are crucially important, and major decisions about them and associated matters now need to be progressed. Significant enabling works (and cost) to allow the Shopping Centre project to progress towards a full commitment later this year need to be authorised as do the full scale demolition and rebuild of the car park.
- 1.5 It is important to recognise however, the short term disruption these projects will have during their execution, and the Council is fully intending to be proactive with its efforts to mitigate these impacts. On the other hand any delay or inaction would lead to growing problems with the condition of the Car Park, and have a further negative impact on the vibrancy of the City Centre as confidence would be undermined.

## **2. REASONS FOR RECOMMENDATIONS**

### **2.1 Shopping Centre enabling works**

Full scale approval of the Shopping Centre scheme will not take place until the Council's Executive Board and Intu Board give the scheme the final green light, later this year, when full tendering of the main construction contract and latest letting information is available. At this point the Conditional Development Agreement (CDA) between Intu and the Council would go unconditional.

- 2.2 In advance of that however Intu are making significant progress with key lettings into the newly transformed Shopping Centre, in particular the main cinema. In order for timetable milestones for the cinema operator to be met by early 2020, enabling works are necessary ahead of unconditionality, to move other occupiers out of the way and allow prompt start on the cinema work later in the year.

- 2.3 Separate tenders have been obtained for these enabling works and Intu are seeking agreement to progress with them (Appendix F) with the Council

funding one third, as per the development agreement. In turn these works are predicated on a new lease and deal being secured with the present occupiers of the space who need to move now. This has been negotiated, and more details are contained in exempt Appendix G.

2.4 It would be unwise for the Council to support these proposals if the Council felt there were a significant risk of the Shopping Centre project not progressing. Despite the fact that market conditions have become more challenging since 2013 when the CDA was agreed the Council is confident (exempt Appendix F) that the business case for investment in the Shopping Centre will be made and that unconditionality will be achieved and that these proposals should be agreed at risk. Further financial analysis is contained in the Finance Comments, see Appendix J.

2.5 For the avoidance of doubt however it is important for the council to make clear that agreement at this stage is not agreement to the full scheme. The Council will consider the business case for the full scheme on its merits when full scheme preparation is completed later this year, and could choose to not go ahead in certain circumstances.

2.6 To progress the full scheme to unconditionality there are also further design and development costs that need to be incurred by intu, and therefore ourselves (one third contribution), as laid out in exempt Appendix F.

## 2.7 **Car Park Demolition and Rebuild**

It has always been the aspiration of the Council and intu to transform the Broadmarsh car park to complement the Shopping Centre redevelopment scheme, at the same time, and indeed to do so is a requirement of the CDA.

2.8 The physical condition of the car park continues to deteriorate as a result of a combination of physical factors, mostly the result of corrosion of the steel in the reinforced concrete, and this means continuous and ever more expensive repair by the Council to keep it open. In reality the car park needs fundamental attention, regardless of whether or not the Shopping Centre scheme progresses.

2.9 The Council has therefore undertaken significant investigation of this situation over time and what the options are based on the realities of cost versus benefit assessment. A report to Executive Board in February 2017 led to the decision to progress towards the demolition and rebuild option, with final decisions later in the year once certain risk mitigation and financial matters were clearer. This report brings forward many of the answers to those questions, and seeks permission to accept tenders and enter into contract to demolish now, and to further progress design, development and tendering of a new build scheme, leading to final decisions on the new car park at the end of the year aligned to final decision making on the shopping centre.

2.10 Demolition preparations have been underway since the February report, with service diversions, vacant possession, and alternative bus station and car parking arrangements being planned and set in train. **A new car park to dovetail with the transformed shopping centre** will need to provide the same number of spaces, the same degree of accessibility and proximity, and should complement the Shopping Centre specification and design style. The

design team is working to bring forward proposals accordingly, in careful discussion with Planning. The current cost estimates associated with this are attached as Appendix H.

- 2.11 Despite being more cost effective and viable than the refurbishment option, the new build option is still very expensive. The new build option does however allow much more cost effective design and build (as opposed to retrofitting) and the possibility of **additional aspects** that not only add to the attractiveness and vibrancy of the finished product, but income too. Solar panels, digital advertising, and complementary retail are all included in the emerging option accordingly. The possibility of new homes on top of the Car Park is also being explored, although the financial viability of this idea is still to be confirmed.
- 2.12 To address the funding challenge that the new car park presents, not only are construction cost reduction and income generation being pursued, but also a great deal of progress has been made with securing grants. The Government through the Local Enterprise Partnership, have agreed to provide a significant proportion of Local Growth Fund, and this adds to earlier monies secured for the Bus Station upgrade. The new Car Park is of course expected to attract many more visitors than presently when the area transformation is complete with more rapid turnover of spaces (retail and leisure, as opposed to commuter), leading to higher car park income than today. The combination of **grant, income uplift, and new income**, has enabled a **realistic financial funding solution** for this project to be put forward. (See exempt appendices H and J).
- 2.13 The move away from Car Park Refurbishment to Car Park demolition and New Build is of course a major change bringing with it **new risks**. Potentially greater loss of income from the Shopping Centre, and Car Park during the rebuild period for example. On the other hand the delivery of a clean new Car Park should be more manageable and less risky than the refurbishment option with all the complexity associated with keeping the existing Car Park open and safe whilst working on it. In February, Executive Board were concerned to ensure that all these new risks were worked through in detail with **intu**, and **agreement** reached on their implications. Such an agreement is nearly finalised, and the latest document is contained in Appendix K. It is proposed that works to demolish the Car Park are not committed until this agreement is completed.
- 2.14 Of course the Shopping Centre remains open during the Car Park demolition and rebuild, and the biggest challenge is therefore to ensure the visitors to it are as unaffected as possible – **business as usual being our aim**. A great deal of work has been undertaken to ensure **bus users** can still **access** the shopping centre and city centre from the south, and discussions have taken place with all the main operators. **Temporary arrangements** are being progressed, and will be further improved ahead of demolition commencement. The same is true for **car parking** users with temporary nearby sites being secured as appropriate. The proposals will change over time, and key to success will be effective communication of **up to date information**. Proposals so far planned are described in Appendix B, with the initial communication approved as part of a wider plan outlined in Appendix C.

- 2.15 Demolition of the existing car park clearly also requires the agreement of temporary displacement arrangements with certain facilities and business in the direct vicinity. Work is underway to secure such agreements, and approval is required for the proposal contained in Appendix G accordingly.
- 2.16 **Demolition tenders** have been secured through the SCAPE framework, and are broadly in line with earlier estimates. Detail is contained in exempt Appendix A, and endorsement is sought to the proposal to commence demolition utilising the contractor identified, once the necessary preparations to manage the impact and risks, as per recommendation 6, have been made.
- 2.17 **Roadworks, Communications and Other Matters**  
The physical extent of the car park demolition site, the access/egress to new temporary car parks, and temporary arrangements for pedestrian routes and accessing new bus stops all mean considerable **change to the existing road system** and associated public realm. A lot of work has been undertaken, and continues to ensure new arrangements are made that allow facility users and visitors safe and easy access, whilst still enabling the travelling public to go about their business safely and expeditiously. The Canal Street area will be particularly disrupted, and so **measures are being taken to encourage and enable traffic to flow easier** around the southern side of the railway station during the next three years. These measures are described in more detail in Appendix B, and are already underway.
- 2.18 The Council is particularly focussed on two things, enabling shoppers and visitors to still access easily the Shopping Centre and Southern City Centre and at the same time keeping the travelling public moving safely and speedily. To achieve this **information and communication** will be key, with appropriate well signed advance warnings, timely notification, accurate information, and real time updates crucial. A comprehensive effort to achieve these objectives will be undertaken, and the approach is contained in Appendix C. The demolition works will not be commenced until the roadworks enabling measures are substantially in place, and the public have been made fully aware of what is to be expected.
- 2.19 The work to deliver all the elements of activity described in this report are being delivered by a wide team of internal Council officers, contractors and consultants. Procurement of this team is being carried out in adherence to the Council's rules and procedures. Approval is sought to confirm the appointment of the **Consultants team** for the next stages of the project as laid out in Appendix E.

### **3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS**

- 3.1 To not progress the Shopping Centre scheme as a result of less positive financials than when the CDA was agreed in 2014, and public sector austerity. Rejected –this would be a mistake given the strategic importance of this project to the city economy and reputation, and an unnecessary step as we are confident the business case for investment will be made.

- 3.2 To not progress enabling works and key occupier leases in the Shopping Centre until the CDA has gone unconditional. Rejected – this would prejudice the key letting to a quality cinema operator, which would in turn undermine the redevelopment offer the developer is set on achieving, to complement their Victoria Centre offer. It would also mean an extended construction period when the Shopping Centre scheme did commence.
- 3.3 To not progress the car park demolition and rebuild option, but to revert to a boiled down scheme based upon refurbishment. Rejected – A basic scheme would undermine the ambitious transformation the City is seeking to achieve through complementary projects in this part of the City. It is extremely doubtful that any comprehensive refurbishment scheme could ever be delivered cost effectively, as all contractor assessments have highlighted the complexity of the work, safety ramifications, and the need for ongoing repairs over the years as highlighted in the previous report.
- 3.4 To not progress the car park demolition until the Shopping Centre project has been fully committed. Rejected – such an approach would mean the new car park would not be available until well after the Shopping Centre scheme was complete, which would lead to the Council incurring compensation liabilities. It would also mean further wasted cost on temporary repairs.
- 3.5 To close Canal Street completely west bound whilst the Car Park demolition and rebuild are underway. This option might be appropriate for phases of the work further down the line, but in the short term this seems counter productive, as it would interfere with the bus and taxi services, and take out more car capacity than necessary early on.

#### **4 FINANCE COLLEAGUE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)**

- 4.1 See Appendix J.

#### **5 LEGAL AND PROCUREMENT COLLEAGUE COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)**

- 5.1 Legal Advice - See Appendix J

##### **5.2 Procurement Advice**

The Procurement Team will continue to support Major Programmes on the redevelopment of the Broadmarsh Car Park. Major Programmes should ensure that they engage with Procurement at the earliest possible opportunity on any procurement activity required, to ensure that the project outcomes are delivered in a manner that is compliant with Nottingham City Council's Procedure Rules and national legislation; achieves value for money; and drives Council policies in areas such as local spend and employment. The Procurement Team are unable to comment on the development of the Shopping Centre.

Procurement Comments Provided by Sue Oliver Category Manager

**6 STRATEGIC ASSETS & PROPERTY COLLEAGUE COMMENTS (FOR DECISIONS RELATING TO ALL PROPERTY ASSETS AND ASSOCIATED INFRASTRUCTURE)**

6.1 See Appendix G.

**7 SOCIAL VALUE CONSIDERATIONS**

7.1 The merits of these proposals for the City are clear, offering the prospect of more jobs, prosperity, and better quality of life for citizens.

**8. RISK MANAGEMENT**

8.1 There are a number of major risks associated with the proposals contained in this report, and these are addressed within the different elements of the report, and in the Risk Register contained in Appendix D.

**9 EQUALITY IMPACT ASSESSMENT (EIA)**

9.1 Has the equality impact of the proposals in this report been assessed?

Yes

✓

Attached as Appendix L, and due regard will be given to any implications identified in it.

**10 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)**

10.1 Executive Board Reports - 19<sup>th</sup> November 2013  
- 21<sup>st</sup> February 2017

**Appendices:**

- A - Demolition procurement – Exempt
- B - Road network improvements, temporary car park and bus stop proposals - Exempt
- C - Communications Strategy – Exempt
- D - Risk Register – Exempt
- E - Consultant team - Exempt
- F - Shopping Centre finances, enabling works, and design/development costs - Exempt.
- G - Leasing issues – Exempt
- H - Car Park Finances update – Exempt
- I - No Attachment
- J - Comments of Legal, Finance – Exempt
- K - Supplementary legal document – Exempt
- L - EIA



**Name and brief description of proposal / policy / service being assessed**

**Title of EIA:** Broadmarsh Multi Story Car Park demolition  
**Name of Author:** Clive Williams  
 Department Director: Chris Deas  
 Service Area: Major Projects

The demolition and rebuild of the Broadmarsh Car Park, Bus Station and retail, as part of the redevelopment of the Greater Broadmarsh, and in line with the Development Agreement that Nottingham City Council have with Intu.

**Information used to analyse the effects on equality**

Reference to The Equality Act 2010 national guidance on Inclusive Mobility, consultation and engagement with representatives of protected characteristic groups, advice and guidance from the City Councils Access Officer throughout the design process.

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	Could particularly benefit (X)	May adversely impact (X)	How different groups could be affected: Summary of impacts	Details of actions to reduce negative or increase positive impact (or why action not possible)
People from different ethnic groups	<input checked="" type="checkbox"/>	<input type="checkbox"/>	The Demolition of the Broadmarsh Car Park will have a positive impact on all, allowing for a new 'purpose built' and 'modern' bus station, car park and retail to be built in its place.  The new car park will be design to the latest standards to meet with current day expectation such as the Park Safe standards and Bus Safe standards to ensure a safe, well-lit environment. The proposed bus station layout is designed to remove the need for passengers having to cross over bus lanes, thereby improving access and safety.	Service providers, within the car park and bus station, already reach out to a number of user groups (e.g. disability access groups) to ensure that the service they provide has a positive impact on all citizens. These regular consultation sessions will continue, allowing their views to feed into design, demolition, rebuild and decant proposals.  In addition, a vacant unit in the Broadmarsh Centre has been allocated to the project as a point of consultation,
Men, women (including maternity/pregnancy impact), transgender people	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Disabled people or carers	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
People from different faith groups	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Lesbian, gay or bisexual people	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Older or younger people	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Other (e.g. marriage/civil partnership, looked after	<input checked="" type="checkbox"/>	<input type="checkbox"/>		

**APPENDIX L**

Equality Impact Assessment Form

<p>children, cohesion/good relations, vulnerable children/adults)</p>			<p>Better access facilities will benefit the elderly, young and disabled. Better lit and secure car park will make it a safer location. The integration of retail units affords users a more dynamic and welcoming space.</p> <p>Equality standards may compromise during the demolition and re development of the scheme.</p>	<p>allowing citizens to have input by either a suggestions box or arrange a face to face meeting.</p> <p>As part of the communications plan, a list of stakeholders and key user groups has been identified, and meetings arranged for their input. Further meetings (on completion of the works) will take place to seek feedback on how their views and requirements have been acted upon (e.g. signage, lighting, safe design)</p> <p>During the demolition and new build, temporary car parking will be provided to mitigate the disruption of users.</p> <p>The temporary location of bus stops will be communicated to Local Bus Operators and National Express, who will use their already comprehensive channels to communicate with groups of protected characteristics. This will ensure the safe operation and continuity of service and best practice. Nottingham City Council will continue to work with local and national bus operators to promote drop off, pick up points and taxi waiting facilities.</p> <p>Better lighting, CCTV surveillance, a brighter decorated environment, new lifts, all contribute to making the car park and bus station a safer and more inclusive environment.</p>
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				<p>Comprehensive Traffic Management arrangements will be in place to include temporary access, signage and barriers. Diversion routes for traffic and p[edestrians to be clearly signed with temporary changes communicated in advance through face to face engagement, publicity, signage and local and social media.</p>
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**Outcome(s) of equality impact assessment:**

No major change needed  Adjust the policy/proposal  Adverse impact but continue  Stop and remove the policy/proposal

**Arrangements for future monitoring of equality impact of this proposal / policy / service:** Ongoing review of assessments following the demolition programme, and the commencement of the construction programme.

Approved by (manager signature)

Date sent to equality team for publishing.

Clive L Williams (Programme Manager)

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